# CAPITAL INCREASE
# PAYMENT AND DOCUMENT SUBMISSION GUIDE
# Ngern Tid Lor Public Company Limited

## 1. Key Information

| Item | Details |
|---|---|
| Subscription Price | THB 3.70 per share |
| Entitlement Ratio | 4 existing ordinary shares : 1 newly issued ordinary share |
| Subscription amount | Number of shares subscribed × THB 3.70. The number of shares subscribed must not exceed the shareholder's entitlement. |
| Subscription / Payment Period | 5–9 October 2026 |
| Payment Deadline | Full subscription funds must be credited to the Company by 11:59 p.m. on 9 October 2026 |
| Original Subscription Form Deadline | The duly completed and signed original Subscription Form must be received by the Company by 11:59 p.m. on 9 October 2026 |
| Email | capitalincrease@ngerntidlor.com |
| Email Subject | Capital Increase – [Shareholder Registration No.] |

**Important** : This guide provides operational instructions only. If there is any inconsistency, the Subscription Form and the applicable subscription terms and conditions issued by the Company shall prevail.

## 2. Bill Payment Information

| Field | What to enter |
|---|---|
| Biller Name (TH) | เงินติดล้อ เพื่อการเพิ่มทุน |
| Biller Name (EN) | NTL Capital Increase |
| Biller ID | 010756300035588 |
| Company Code | 25487 |
| Ref1 | 10-digit Shareholder Registration No. |
| Ref2 – Thai individual | 13-digit Thai ID Card No. |
| Ref2 – Thai juristic person | 13-digit Tax ID |

| Field | What to enter |
|---|---|
| Ref2 – Foreign individual | Passport No. using A–Z and 0–9 only, without spaces or special characters. If Passport No. contains fewer than 13 characters, add leading zeros until it is 13 characters. If it exceeds 13 characters, enter the last 13 characters. Foreign shareholders using Bill Payment must pay at a Krungsri branch counter only. |
| Ref2 – Foreign juristic person | Foreign Juristic Person Registration No. using A–Z and 0–9 only, without spaces or special characters. If the registration number contains fewer than 13 characters, add leading zeros until it is 13 characters. If it exceeds 13 characters, enter the last 13 characters. Foreign shareholders using Bill Payment must pay at a Krungsri branch counter only. |
| Amount | Number of shares subscribed × THB 3.70 |

Note: Shareholders with a bank account in Thailand are required to make subscription payment via Bill Payment system, ensuring that Ref1 and Ref2 are captured for payment identification and reconciliation purposes. Direct transfer to the Company's bank account is not accepted as a subscription payment method, except where payment is made by foreign shareholders through an international remittance (SWIFT) due to the absence of a bank account in Thailand.

### 3. Payment Channels

| Shareholder Type | Recommended Route |
|---|---|
| Individual – Krungsri | Krungsri Branch, Krungsri App (KMA), Krungsri ATM/ADM |
| Individual – Other Banks | Use the bank's supported cross-bank Bill Payment channel. If unavailable, pay at a Krungsri Branch. |
| Juristic Person – Krungsri | Krungsri Branch, Krungsri CashLink or Krungsri Biz Online (KBOL), subject to the customer's setup |
| Juristic Person – Other Banks | Check whether Bill Payment is available through the bank's corporate internet-banking platform. If unavailable, or for a high-value payment, pay at a Krungsri Branch. |
| Foreign shareholder with a Thai bank account | If using Bill Payment, payment must be made at a Krungsri branch counter only. |
| Foreign shareholder without a Thai bank account | International remittance (SWIFT) – see Section 5 |

Krungsri Channel Limits and Service Hours

| Channel | Limit | Service Hours |
|---|---|---|
| Krungsri Branch | No transaction limit | Branch business hours |
| Krungsri ATM/ADM | THB 200,000/day | 24 hours |
| Krungsri App (KMA) | THB 2,000,000/day | 24 hours |
| Krungsri Biz Online (KBOL) | THB 5,000,000/day | 24 hours |
| Krungsri CashLink | Subject to your setup / service terms | Subject to service terms |

Even where an electronic channel is available 24 hours, shareholders should make payment sufficiently in advance so that the funds are credited to the Company no later than 11:59 p.m. on 9 October 2026.

Payment at a Krungsri Branch

1) Bring the Payment Form / Bill Payment information provided by the Company to a Krungsri Branch.
2) Payment may be made by cash or by debit/transfer from a bank account, subject to the services available at the branch. The transaction will be processed under the Company's Bill Payment service.
3) The branch can process the transaction by entering the Company Code; a barcode is not mandatory.
4) Before leaving the branch, verify the Biller information, Ref1, Ref2 and payment amount shown on the payment receipt.
5) Keep the payment receipt for email submission and payment verification.

### 4. Krungsri App / Online / ATM and Other Banks

- Krungsri App / Krungsri Online: search for the Biller or use the payment information provided by the Company. Verify Ref1, Ref2 and the amount before confirming.
- Krungsri ATM/ADM: payment may be made by entering the Company Code in accordance with the Bank's instructions; a barcode is not mandatory when the Company Code is entered. Foreign shareholders using Bill Payment must pay at a Krungsri branch counter only and must not use ATM/ADM.
- Other banks: use the bank's Bill Payment / cross-bank Bill Payment function where supported. Conditions and transaction limits may vary by bank.
- KBank / K PLUS: please make payment at a Krungsri Branch.

| Check before confirming |
|---|
| Ref1 = Shareholder Registration No.; Ref2 = the identifier applicable to the shareholder type; and the payment amount must correspond to the number of shares subscribed. Incorrect information may prevent the Company from identifying or reconciling the payment. |

### 5. Foreign Shareholders without a Thai Bank Account – SWIFT

| Item | Details |
|---|---|
| Beneficiary Name | NGERN TID LOR PUBLIC COMPANY LIMITED |
| Receiving Bank | Bank of Ayudhya PCL., Bangkok, Thailand |
| Bank Address | 1222 Rama III Road, Bang Phongphang, Yannawa, Bangkok 10120, Thailand |
| Account Number | 146-0-02548-7 |
| SWIFT Code | AYUDTHBK |
| Currency | THB |
| Payment Reference | Enter the Shareholder Registration No. in the remittance Remark / Reference field for reconciliation. |
| Bank Charges | Krungsri inward fee: THB 500 per remittance, plus any remitting / intermediary-bank charges (if applicable) |
| Charge Instruction | Select OUR / "Guarantee Pay in Full" and bear all bank charges separately from the subscription amount so that the Company receives the full subscription amount net of bank charges. Example: if the subscription amount is THB 20,000 and total bank charges are THB 500, the shareholder must arrange total funds of THB 20,500 (and more if additional remitting / intermediary-bank charges apply) so that the Company receives THB 20,000 net. |
| Krungsri Inward Cut-off | 3:00 p.m. on business days |

Note:

- Remit sufficiently in advance and do not wait until the last day of the subscription period.
- Payment is considered timely only when the funds are credited to the Company by 11:59 p.m. on 9 October 2026, not when the remittance instruction is submitted.
- After the remittance, keep the SWIFT / remittance advice and email it together with a scanned copy of the signed Subscription Form.

### 6. After Payment

1) Complete and sign the Subscription Form.
2) Keep the payment receipt / SWIFT remittance advice.
3) Email to: capitalincrease@ngerntidlor.com

   Email subject: Capital Increase – [Shareholder Registration No.]

   Attach (1) a scanned copy of the signed Subscription Form and (2) the payment receipt / SWIFT remittance advice.

   In the email body, please provide the Shareholder Registration No., shareholder name, number of shares subscribed and payment date.

   For personal data protection purposes, please do not send copies of Thai ID cards/ passports, or other documents containing sensitive personal information by email unless specifically requested by the Company.

Note : The information and documents submitted by email pursuant to item 3) above will be used by the Company solely for preliminary review and reconciliation purposes. The original signed Subscription Form and applicable supporting documents must still be delivered to the Company within the prescribed period.

### 7. Original Document Submission

| Item | Instruction |
|---|---|
| Primary document | Original duly completed and signed Subscription Form |
| Payment evidence | Attach a copy of the payment receipt / SWIFT remittance advice to facilitate review |
| If a bank account is provided for refund | Attach a certified copy of the bankbook page or bank statement showing the subscriber name and account number |
| Other documents | Any additional supporting documents required by the final Subscription Form or specifically requested by the Company |
| Delivery address | Attention: Finance and Accounting Department (Subscription for Newly Issued Ordinary Shares), Ngern Tid Lor Public Company Limited<br>Address: 428 Ari Hills Building, 11th Floor, Phahonyothin Road, Samsen Nai, Phaya Thai, Bangkok 10400. |
| Deadline | The Company must receive the documents by 11:59 p.m. on 9 October 2026 |

### 8. Refund (if applicable)

- Refunds will primarily be transferred to the bank account specified by the subscriber in the Subscription Form. The account must be in the subscriber's name.
- If a bank-transfer refund is requested, a certified copy of the relevant bank-account evidence must be submitted.
- If no valid bank-account information is available, the information is incomplete, or the transfer cannot be completed, the Company may refund by a crossed "Account Payee Only" cheque payable to the subscriber and sent by registered mail.
- Refunds will be processed within 30 business days from 10 October 2026, without interest, in accordance with the Subscription Form.

### 9. Important Subscription Conditions

- If the amount received by the Company does not correspond to the subscription amount, the Company will determine the number of shares based on the actual funds received, subject to the number stated in the Subscription Form and the shareholder's entitlement.
- Payment alone does not constitute a complete subscription if the Company does not receive the duly completed original Subscription Form within the prescribed period.
- If Ref1, Ref2, the amount or other payment information is incorrect or incomplete, the Company may request additional information and may reject the subscription if the payment cannot be identified or reconciled.
- If there is any inconsistency between this guide and the Subscription Form, the Subscription Form and the applicable subscription terms and conditions shall prevail.

| Contact |
|---|
| Investor Relations: 02-792-1394 or 02-792-1916 |