



No. TIDLOR\_IR\_001/2026

September 28, 2026

Subject: Invitation to subscribe for new shares

To: Shareholders of Ngern Tid Lor Public Company Limited ("Company")

Enclosure: Subscription Form for Newly Issued Ordinary Shares for Existing Shareholders of Ngern Tid Lor Public Company Limited

We refer to the Annual General Meeting of Shareholders 2026 of the Company held on 17 April 2026, which approved the increase of the Company's registered capital in the amount of THB 3,215,504,809.80 by issuing 869,055,354 ordinary shares at a par value of THB 3.70 per share. The Board of Directors' Meeting No. 6/2026, held on August 31, 2026, subsequently resolved to approve the issuance and offering of 749,185,649 newly issued ordinary shares to the existing shareholders in proportion to their shareholdings (Rights Offering), at a par value of THB 3.70 per share, at the offering price of THB 3.70 per share and at the allocation ratio of 4 existing ordinary shares to 1 newly issued ordinary share.

The Company would like to inform you that you are entitled to subscribe for the Company's newly issued ordinary shares in proportion to your existing shareholding at the allocation ratio of 4 existing ordinary shares to 1 newly issued ordinary share, at the offering price of THB 3.70 per share. In the event that the calculation of the subscription entitlement results in a fraction of a share, such fraction shall be disregarded. The subscriber shall fully pay 100% of the subscription price for the newly issued ordinary shares subscribed in accordance with the method prescribed by the Company.

If you wish to exercise your subscription rights for the Company's newly issued ordinary shares, please complete and sign the enclosed Subscription Form for Newly Issued Ordinary Shares for Existing Shareholders of the Company and submit the Subscription Form, together with the supporting documents and evidence of payment of the subscription price, to the Company during the period from October 5 to 9, 2026 in accordance with the method prescribed by the Company.

If you do not subscribe and pay the subscription price within the above period, the Company will deem that you have waived your subscription rights to the newly issued ordinary shares under this offering.

The Company would like to thank you for your continued trust and support.

Sincerely yours,

(Mrs. Athitaya Phoonwathu)

Managing Director

**Ngern Tid Lor Public Company Limited**

428 Ari Hills 9<sup>th</sup>-15<sup>th</sup> Floor, Phahonyothin Road, Samsennai, Phayathai, Bangkok 10400

Tel : +66 (0) 2792-1888 Fax : +66 (0) 2792-1819 [www.tidlor.com](http://www.tidlor.com) [ngerntidlor](https://www.facebook.com/ngerntidlor)

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