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# Notification of the 2026 Annual General Meeting of Shareholders

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Friday, April 17, 2026, at 14.30 hours

**Meeting Type: Electronic Meeting (e-AGM)**  
with live broadcast from 12A floor, Ari Hills Building.

**Tidlor Holdings Public Company Limited** kindly requests for shareholders and/or proxies' cooperation to study the details about procedures for registration of e-AGM, and prepare identity documents, as well as study the procedures for voting and attending the e-AGM or appointing an independent director of the Company to act as your proxy to vote on your behalf.

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**For inquiries about e-AGM system/technical support,  
please contact: 02-460-9221**

(available from April 2-17, 2026, from 8.30 to 17.30 hours on business days only).

Proceed with the E-Request at:  
<https://con.inventech.co.th/TIDLOR937909R/#/homepage>

**Click Here!**



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[www.tidlorinvestor.com](http://www.tidlorinvestor.com)

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-Translation-

No. TLH\_002/2026

March 20, 2026

Subject: Notice of 2026 Annual General Meeting of Shareholders to be held as an e-meeting (e-AGM)

To: Shareholders

Tidlor Holdings Public Company Limited

The Extra Board of Directors' Meeting No. 1/2026 of Tidlor Holdings Public Company Limited (the "Company") held on February 27, 2026, has resolved to call the **2026 Annual General Meeting of Shareholders as an e-meeting (e-AGM) on April 17, 2026, at 14.30 hours** in accordance with the laws and regulations relating to electronic meetings where the meeting shall be broadcast from 12A Floor, Ari Hills, and to determine the names of shareholders entitled to attend the meeting (Record Date) on March 13, 2026, with the business on the agenda as follows:

**Agenda item 1 To consider and acknowledge the Board of Directors' Report on the Company's operations for the year 2025**

**Fact and reason:** The Board of Directors has prepared a report on 2025 operations and operating results as detailed in the Annual Report 2025 under the section "Management Discussion and Analysis (MD&A)" sent to the shareholders in the form of a QR Code on the meeting materials attached to the Notice of 2026 Annual General Meeting of Shareholders.

**Board of Directors' Opinion:** The Board of Directors deemed to appropriate to propose the Board of Directors' report on 2025 operations and operating results as detailed above to the shareholders' meeting for consideration and acknowledgement.

**Resolution:** This agenda item is for acknowledgment, so no resolution shall be passed.

**Agenda item 2 To consider and approve the Statements of Financial Position (Balance Sheets) and the Statements of Comprehensive Income for the year ended December 31, 2025**

**Fact and reason:** Section 112 of the Public Limited Companies Act B.E. 2535 (as amended) (the "PLCA") and Article 41 of the Articles of Association of the Company require that the Company must prepare the balance sheets and the profit and loss statements as at the end of the fiscal year for submission to and approval by the annual general meeting of shareholders. In this regard, the Statements of Financial Position (Balance Sheets) and the Statements of Comprehensive Income of the Company for the year ended December 31, 2025, which have been audited by the Company's auditor and endorsed by the Audit Committee, are as detailed in the Annual Report 2025 under the section "Financial Statements and Notes to the Financial Statements" sent to the shareholders in the form of a QR Code on the meeting materials attached to the Notice of 2026 Annual General Meeting of Shareholders, which can be summarized below:

Unit: THB Million

Description	Consolidated Financial Statements		Separate Financial Statements	
	2024	2025	2024*	2025
Total assets	106,531	112,797	3	40,015
Total liabilities	76,008	78,334	7	8,068
Total shareholders' equity (Owners of the Company)	30,339	34,255	(4)	31,947
Net profit (Owners of the Company)	4,201	4,933	(4)	1,040
Total comprehensive income (Owners of the Company)	4,127	4,889	(4)	1,040
Earnings per share (THB)	1.50	1.70	(455.13)	0.55

Remark: \* As the Company was newly established and is under the Group restructuring process.

**Board of Directors' Opinion:** The Board of Directors deemed it appropriate to propose the Statements of Financial Position (Balance Sheets) and the Statements of Comprehensive Income of the Company for the year ended December 31, 2025, which have been audited by the Company's auditor and endorsed by the Audit Committee, as detailed above to the shareholders' meeting for consideration and approval.

**Resolution:** The resolution for this agenda item requires a majority vote of the shareholders attending the meeting and casting their votes.

**Agenda Item 3:** To consider and approve the allocation of profit from operating results for the year ended 31 December 2025, and to approve the omission of dividend payment for the three-month period from October 1 to December 31, 2025

**Fact and reason:**

1. Section 116 of the PLCA and Article 46 of the Articles of Association of the Company require that the Company must allocate to the reserve fund part of the annual net profit, an amount not less than 5% of the annual net profit, deducted by the accumulated losses brought forward (if any) until the reserve fund balance becomes not less than 10% of the registered capital of the Company.
2. With reference to the Board of Directors' Meeting No. 9/2025 approved the payment of interim dividend from the operating result during January 1, 2025 to September 30, 2025 in cash at Baht 0.34 per share totaling approximately Baht 985 million. This dividend payment represents 20.30% of the net profit according to the Company's consolidated financial statements for the fiscal year ended December 31, 2025 after tax and reserve allocation. The mentioned dividend payment is in line with the Company's dividend payment policy, which stipulates that dividend shall be paid not less than 20% of the Company's net profit of the consolidated financial statement, after-tax and reserve allocation.

A summary and comparison of the Company's dividend payments for the most recent fiscal years are as follows:

Annual performance/results	Cash Dividends (Baht/Share)
Interim dividend (January 1 – September 30, 2025)	0.34
2024*	N/A

Remark: \* As the Company is in the process of restructuring its shareholding and management structure from Ngern Tid Lor Public Company Limited to Tidlor Holdings Public Company Limited.

**Board Directors' Opinion:** The Board of Directors deemed it appropriate to propose shareholder detail as follows;

1. The allocation of profit from the operating results of the Company for the year ended December 31, 2025, according to the Consolidated financial statements in the amounts of Baht 82,911,326, and the Separate financial statement in the amounts of Baht 52,309,292, to the legal reserve.
2. The omission of dividend payment for the operating results of the three-month period from October 1 to December 31, 2025, as it has already paid interim dividends for the operating results from January 1, 2025, to September 30, 2025, at a rate not less than that stipulated in the Company's dividend payment policy, which is disclosed on the Company's website ([www.tidlorinvestor.com](http://www.tidlorinvestor.com)).

**Resolution:** The resolution for this agenda item requires a majority vote of the shareholders attending the meeting and casting their votes.

#### Agenda item 4 To consider and approve the election of directors to replace those retiring by rotation

**Fact and reason:** Section 71 of the PLCA and Article 20 of the Articles of Association of the Company require that one-third of the total number of directors shall retire at every annual ordinary general meeting of shareholders, and if the number of directors cannot be equally divided into three parts, the number of directors closest to one-third shall retire. Any director who has retired by rotation may be re-elected. In 2025, the following 3 directors are due to retire by rotation:

- |                                 |                      |
|---------------------------------|----------------------|
| 1. Mr. Vasin Udomratchatavanich | Director             |
| 2. Mr. Patra Yongvanich         | Independent Director |
| 3. Mr. Supawat Likitthanawong   | Independent Director |

The Company provided an opportunity for shareholders to propose director candidates in accordance with the criteria disclosed on the Company's website during November 14, 2025 to December 30, 2025, however, no shareholder nominated any director candidate.

The Nomination and Remuneration Committee (by disinterested members), having considered the profiles and qualifications of the director candidates pursuant to the Articles of Association of the Company and the relevant rules and regulations, as well as the nomination process that is appropriate, comprehensive, and in line with good corporate governance principles (please refer to the criteria relating to the nomination process

in the Annual Report 2025 under the section “Report on Key Performance in Corporate Governance” sent to the shareholders in the form of a QR Code on the meeting materials attached to the Notice of 2026 Annual General Meeting of Shareholders), viewed that the 3 retiring directors had all of the required qualifications pursuant to the Articles of Association of the Company and the relevant rules and regulations; that they did not have any prohibited characteristics to hold office as directors; that they had the skills, knowledge, competency, and experience in line with the Company’s business operations; that they had contributed to the Company and performed their duties with responsibility, due care, and honesty continuously; in accordance with the applicable laws and regulations as well as the Company’s requirements. As such, it was deemed appropriate to propose the re-election of the 3 retiring directors for another term to the Board of Directors and the shareholders’ meeting for consideration and approval.

**Board of Directors’ Opinion:** The Board of Directors (by disinterested members), having shared the same view as the Nomination and Remuneration Committee in all respects, deemed it appropriate to propose the re-election of the 3 retiring directors, i. e. , Mr. Vasin Udomratchatavanich, Mr. Patra Yongvanich, and Mr. Supawat Likithanawong for another term, to the shareholders’ meeting for consideration and approval.

**Resolution:** The resolution for this agenda item requires a majority vote of the shareholders attending the meeting and casting their votes (for the consideration of the election of directors, the Company shall propose the election of each director to the shareholder’s meeting for consideration and approval separately).

#### **Agenda item 5 To consider and approve the determination of directors’ remuneration**

**Fact and reason:** The Company has established a policy and criteria for determining the remuneration of the Company’s directors and the board sub-committees reporting to the Board of Directors of the Company and its subsidiaries, ensuring that such remuneration is appropriate and commensurate with the duties, responsibilities, and scope of work of the directors, in compliance with applicable laws and regulations, and in line with good corporate governance principles, as well as being comparable with industry practices. Under this policy, directors’ remuneration is subject to periodic review every three (3) years, and submitted to the Board of Directors for endorsement and inclusion as an agenda item of the Annual General Meeting of Shareholders.

For the determination of directors’ remuneration for the year 2026, this year falls within the scheduled review period, as the Company has not adjusted directors’ remuneration since 2023 (prior to the Group’s restructuring). Accordingly, the Nomination and Remuneration Committee considered the competitiveness of directors’ remuneration, with particular emphasis on the Audit Committee, to ensure appropriateness in light of its enhanced oversight role under applicable laws, regulations of the Stock Exchange of Thailand, and good corporate governance practices. The Nomination and Remuneration Committee deemed it appropriate to propose that the Board of Directors approve the determination of directors’ remuneration, and consider proposing the e-AGM 2026 to consider and approve directors’ remuneration as detailed in the table below.

Such directors' remuneration shall be effective from the date on which the 2026 Annual General Meeting of Shareholders has resolved to approve the same until amended otherwise by the resolution of the shareholders' meeting.

Remuneration for	Chairman (Baht/Month)		Member (Baht/Month)	
	2025	2026 (Proposed)	2025	2026 (Proposed)
Board of Directors	161,000	161,000	92,000	92,000
Audit Committee	57,500	70,000	34,500	45,000
Risk Management Committee	57,500	57,500	34,500	34,500
Nomination and Remuneration Committee	57,500	57,500	34,500	34,500
Investment Committee	57,500	57,500	34,500	34,500

There are no benefits provided to independent directors other than the remuneration outlined above, except for accident and health insurance premiums, which remain unchanged and are aligned with the Company's policy. In addition, the Company reimburses actual traveling expenses incurred in connection with meeting attendance and covers directors' training fees, if any.

Moreover, Mr. Chandrashekar Subramanian Krishoolndmangalam, Mr. Sayam Prasitsirigul, Mr. Vasin Udomratchatavanich, Mr. Rithisak Patanakul, and Mr. Piyasak Ukritnukun, directors who are the representatives of a major shareholder and the Managing Director, have refused to receive such directors' remuneration.

**Board of Directors' Opinion:** The Board of Directors, having shared the same view as the Nomination and Remuneration Committee in all respects, endorsed an adjustment to the remuneration of the Audit Committee only, to a level appropriate in comparison with the duties, responsibilities, and oversight role of the Board of Directors, while maintaining the remuneration of the Board of Directors and other board sub-committees at the existing rates. Such remuneration shall apply to independent directors only. And deemed it appropriate to propose the determination of directors' remuneration for 2026 as detailed above to the shareholders' meeting for consideration and approval.

**Resolution:** The resolution for this agenda item requires a majority vote of at least two-thirds of the total votes of the shareholders attending the meeting.

**Agenda item 6 To consider and approve the appointment of auditors and the determination of audit fee**

**Fact and reason:** Section 120 of the PLCA requires that the annual general meeting of shareholders shall consider and appoint auditors and determine the audit fee every year. In this regard, the Audit Committee, having considered according to the Company's auditor selection process and guidelines set by the Audit Committee and having considered and assessed the performance of the auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. in the previous year, viewed that Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd., as a renowned audit firm having the experience in providing auditing services for others having similar business to the Company and being well equipped with personnel, would be able to perform the duties to the international auditing standards; that the said firm had provided good auditing services to the Company in the previous year. In addition, they have

all the qualifications as specified in the relevant regulations and they had no relations to or transactions with the Company that may lead to a conflict of interest as a result of having interest with the Company, directors, executives, major shareholders, or their related persons that may affect the performance of duties independently. As such, it was deemed appropriate to propose the appointment of the auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as the Company's auditors for the fiscal year of 2026 as detailed in the table below to the Board of Directors and the shareholders' meeting for consideration and approval.

Name of Nominated Auditors	CPA License Number	Years Audited
Ms. Kornthong Luangvilai and/or	7210	2025
Mrs. Wilasinee Krishnamra and/or	7098	-
Mrs. Nisakorn Songmanee and/or	5035	-
Mr. Wee Sujarit	7103	-

In 2026, Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. also serves as the auditor of Ngern Tid Lor Public Company Limited (the "Subsidiary") of the Company.

In addition, the Audit Committee, having considered and assessed the audit fee of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd., viewed that the audit fee for the fiscal year of 2026 of the Group with a 2.7% increase from the previous year was appropriate. The proposed audit fee for the year 2026 comprises Baht 858,000 for the Company and Baht 2,907,000 for its subsidiary. As such, it was deemed appropriate to propose the determination of the Company's audit fee and acknowledge the Group's audit fee for the fiscal year of 2026 in the amount of up to Baht 3,765,000 as detailed in the table below to the Board of Directors and the shareholders' meeting for consideration and approval.

Auditors' Remuneration	2025		2026 (Proposed)	
	the Company	the Subsidiary	the Company	the Subsidiary
Audit fee	Baht 730,000	Baht 2,855,000	Baht 858,000	Baht 2,907,000
Non-audit fee	Baht 80,000	N/A	N/A	N/A

In this regard, if there is additional work other than the normal annual audit, the Board of Directors shall be authorized to determine ad-hoc expenses as they may be incurred.

**Board of Directors' Opinion:** The Board of Directors, having shared the same view as the Audit Committee in all respects, deemed it appropriate to propose the shareholders' meeting to consider and approve the appointment of Ms. Kornthong Luangvilai and/or Mrs. Wilasinee Krishnamra and/or Mrs. Nisakorn Songmanee and/or Mr. Wee Sujarit from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as the Company's auditors for the fiscal year of 2026 and the determination of the Company's audit fee for the fiscal year of 2026 in the amount of Baht 858,000, and acknowledge the Subsidiary's audit fee for the fiscal year of 2026 in the amount of Baht 2,907,000, in total, the Group's audit fee for the fiscal year of 2026 in the amount of up to Baht 3,765,000, as detailed above.

**Resolution:** The resolution for this agenda item requires a majority vote of the shareholders attending the meeting and casting their votes.

**Agenda item 7 To consider other business (if any)**

The Company provided an opportunity for shareholders to propose the business on the agenda following the criteria disclosed on the Company's website from November 14, 2025, to December 30, 2025; however, no shareholder proposed any business on the agenda.

All shareholders are cordially invited to attend the 2026 Annual General Meeting of Shareholders to be held as an e-meeting (e-AGM) only on April 17, 2026, at 14.30 hours since the Company shall not arrange any meeting room. The meeting attendance request form and other required documents can be submitted via e-Request in advance from April 2, 2026 at 8.30 hours until the meeting is adjourned. After the request form has been verified and approved by the Company, the registered shareholder or proxy will receive an email with a username and password and a link to register to attend the meeting on the day of the meeting. Registration for meeting attendance will be open from 12.30 hours on April 17, 2026, until the meeting is adjourned.

<p>Shareholders or proxies can use the e-Request at: <a href="https://con.inventech.co.th/TIDLOR937909R/#/homepage">https://con.inventech.co.th/TIDLOR937909R/#/homepage</a></p> <p>For inquiries or technical support of the e-Meeting system, please get in touch with <b>02-460-9221</b> (available from April 2 - 17, 2026, from 8.30 to 17.30 hours on business days only).</p>	<p>Or scan QR Code</p> 
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Please be informed accordingly,

Sincerely yours,



Mr. Chandrashekar Subramanian Krishoolndmangalam

Chairman of the Board

Contact us: Corporate Secretariat Department

e-mail: [InvestorRelations@tidlor.com](mailto:InvestorRelations@tidlor.com) / Telephone: 02-792-1916, 02-792-1915

Annual Report (Form 56-1 One Report) for the year 2025 (QR Code)

<p>Download the Annual Report (Form 56-1 One report) for the year 2025 <a href="https://ntl.listedcompany.com/misc/one-report/tidor-one-report-2025-en.pdf">https://ntl.listedcompany.com/misc/one-report/tidor-one-report-2025-en.pdf</a></p>	<p>Scan QR Code</p> 
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## Profiles of the nominated Directors retired by Rotation proposed to be re-elected

## 1. Mr. Vasin Udomratchatavanich

Position	Director / Member of Nomination and Remuneration Committee
Age	53 years
Nationality	Thai



Education	<ul style="list-style-type: none"> <li>Ph.D. in Technology Management, Stevens Institute of Technology</li> <li>Master of Engineering, Stevens Institute of Technology</li> <li>Bachelor of Engineering, Kasetsart University</li> </ul>
Training	<ul style="list-style-type: none"> <li>Bangkok Sustainable Banking Forum 2019 "An Industry Wake-up Call", Year 2019 Certificate from Thai Institute of Directors (IOD)</li> <li>Subsidiary Governance Program (SGP) Class No. In-house SGP BAY 1/2024</li> <li>Board's Role in Mergers and Acquisitions (BMA) No. 1/2022</li> <li>Director Certification Program (DCP) Class No. 306/2021</li> <li>Certificate of Director Accreditation Program (DAP) Class No. 176/2020</li> </ul>
Other Position in Listed Company	<u>Bank of Ayudhya PLC.</u> <ul style="list-style-type: none"> <li>2020 - Present First Executive Vice President</li> <li>2019 - Present Chief Human Resources Officer, Executive Committee Member, and Secretary to the Nomination and Remuneration Committee</li> </ul>
Other Position	<ul style="list-style-type: none"> <li>2020 - Present Director and Member of Nomination and Remuneration Committee, Ngerm Tid Lor PLC.</li> <li>2019 - Present Director, Krungsri Nimble Co., Ltd.</li> </ul>
Experience (in last 5 years)	<ul style="list-style-type: none"> <li>2014 - 2020 Executive Vice President, Human Resources Group, Bank of Ayudhya PLC.</li> </ul>
Date of taking the position of director	26 March 2024
Attendance for year 2025	
Board of Director meeting	10/11
Nomination and Remuneration Committee	3/3
Number of shareholding (as of 9 December 2025)	N/A*
Relationships among other management	N/A
Director or executive position in other companies, which may result in conflicts of interest or business competition with the Company	N/A

Remark: \*The number of Shares includes shares held by spouse and minor children.

## 2. Mr. Patara Yongvanich

Position Independent Director / Member of Audit Committee /  
Chairman of Investment Committee

Age 51 years

Nationality Thai



Education	<ul style="list-style-type: none"> <li>• Master of Business Administration, Cornell University</li> <li>• Master of Science (Industrial Engineering), Stanford University</li> <li>• Bachelor of Science (Mechanical Engineering), Cornell University</li> </ul>
Training	<p><u>Certificate from Thai Institute of Directors (IOD)</u></p> <ul style="list-style-type: none"> <li>• Directors Certification Program (DCP) Class No. 313/2021</li> <li>• Directors Accreditation Program (DAP) Class No. 134/2017</li> </ul>
Other Position in Listed Company	<ul style="list-style-type: none"> <li>• 2024 - Present Vice Chairman, Independent Director, Member of Audit Committee and Member of Information Technology Committee, BlueVenture Group PLC.</li> <li>• 2017 - Present Independent Director, Chairman of Audit Committee and Member of Investment Committee, Humanica PLC.</li> </ul>
Other Position	<ul style="list-style-type: none"> <li>• 2020 - Present Independent Director, Member of Audit Committee, and Chairman of Investment Committee, Ngern Tid Lor PLC.</li> <li>• 2022 - Present Director, PAX8 International (Thailand) Co., Ltd.</li> <li>• 2019 - Present Director, Relationship Republic Co., Ltd.</li> </ul>
Experience (in last 5 years)	<ul style="list-style-type: none"> <li>• 2013 - 2022 Director, Asia, Rhip Technology (Thailand) Co., Ltd.</li> </ul>
Date of taking the position of Director	26 March 2024
Attendance for year 2025	
Board of Director Meeting	11/12
Audit Committee Meeting	5/6
Investment Committee Meeting	5/5
Number of shareholding (as of 9 December 2025)	N/A*
Relationships among other management	N/A
Director or executive position in other companies which may result in conflicts of interest or business competition with the Company	N/A

Remark: \*The number of Shares includes shares held by spouse and minor children.

## 3. Mr. Supawat Likittanawong

Position Independent Director / Member of Audit Committee  
/ Member of Investment Committee

Age 52 years

Nationality Thai



Education	<ul style="list-style-type: none"> <li>• Ph.D. of Business Administration, Thammasat University</li> <li>• Master of Business Administration, Darden Graduate School of Business Administration, University of Virginia</li> <li>• Bachelor of Science in Accounting with Honors, Thammasat University</li> </ul>
Training	<u>Certificate from Thai Institute of Directors (IOD)</u> <ul style="list-style-type: none"> <li>• Directors Certification Program (DCP) Class No. 302/2021</li> <li>• Directors Accreditation Program (DAP) Class No. 173/2020</li> </ul>
Other Position in Listed Company	N/A
Other Position	<ul style="list-style-type: none"> <li>• 2020 – Present Independent Director, Member of Audit Committee, and Member of Investment Committee, Ngern Tid Lor PLC.</li> <li>• 2025 – Present Director and Authorized Director, The Refractive Surgery Center Co., Ltd.</li> <li>• 2020 – Present Director, Devakam Apothecary Hall Co., Ltd.</li> <li>• 2020 – Present Director, BCL Property Co., Ltd.</li> <li>• 2008 – Present Director and Authorized Director, Lakeshore Capital Partners Co., Ltd.</li> </ul>
Experience (in last 5 years)	<ul style="list-style-type: none"> <li>• 2022 – 2025 Director, DVK Healthcare Co., Ltd.</li> </ul>
Date of taking the position of director	26 March 2024
Attendance for year 2025	
Board of Director Meeting	12/12
Audit Committee Meeting	6/6
Investment Committee Meeting	5/5
Number of shareholding (as of 9 December 2025)	1,256,409 shares* or 0.0434%
Relationships among other management	N/A
Director or executive position in other companies which may result in conflicts of interest or business competition with the Company	N/A

Remark: \*The number of Shares includes shares held by spouse and minor children.

Brief profiles of the auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. are summarized below:

1. Ms. Nisakorn Songmanee

Age	58 Years
Education	<ul style="list-style-type: none"> <li>• Master Degree in Accountancy, Chulalongkorn University</li> <li>• Bachelor Degree in Accountancy, Rajamangala University of Technology</li> </ul>
Certified Public Accountant (Thailand) Registration Number	5035
Part of work experiences	<ul style="list-style-type: none"> <li>• 2008 – Present</li> <li>• 2021 - Present</li> </ul>
	<ul style="list-style-type: none"> <li>• Audit Partner Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.</li> <li>• Company's Director Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.</li> </ul>
Professional experiences	
	<ul style="list-style-type: none"> <li>• 2005 – Present</li> <li>• 2017 – Present</li> </ul>
	<ul style="list-style-type: none"> <li>• Member of the Federation of Accounting Professions under the Royal Patronage of His Majesty the King</li> <li>• Accounting System Committee Supervision of Accounting Professions, the Federation of Accounting Professions under the Royal Patronage of His Majesty the King</li> </ul>

2. Ms. Wilasinee Krishnamra\*

Age	48 Years
Education	<ul style="list-style-type: none"> <li>• Master of Commerce in Accounting, University of Sydney, Australia</li> <li>• Bachelor Degree in Accountancy, Kasetsart University</li> </ul>
Certified Public Accountant (Thailand) Registration Number	7098
Part of work experiences	
	<ul style="list-style-type: none"> <li>• 2016 – Present</li> </ul>
	<ul style="list-style-type: none"> <li>• Audit Partner Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.</li> </ul>
Professional experience	
	<ul style="list-style-type: none"> <li>• 2004 – Present</li> <li>• 2010 – Present</li> <li>• 2023 - Present</li> </ul>
	<ul style="list-style-type: none"> <li>• Member of the Federation of Accounting Professions under the Royal Patronage of His Majesty the King</li> <li>• A member of Sub-committee on Oversight and Investigations of the Federation of Accounting Professions</li> <li>• Individual Practicing Associate Member of Lao Chamber of Professional Accountants and Auditors, Lao People's Democratic Republic</li> </ul>

## 3. Ms. Kornthong Luangvilai\*

Age	51 Years
Education	<ul style="list-style-type: none"> <li>• Master Degree in Accountancy, Thammasat University</li> <li>• Bachelor Degree in Accountancy, University of the Thai Chamber of Commerce</li> <li>• Bachelor Degree in Law, Thammasat University</li> </ul>
Certified Public Accountant (Thailand) Registration Number	7210
Part of work experiences	<ul style="list-style-type: none"> <li>• 2019 – Present</li> </ul> <ul style="list-style-type: none"> <li>• Audit Partner Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.</li> </ul>
Professional experience	<ul style="list-style-type: none"> <li>• 2009 – Present</li> <li>• 2017 – Present</li> </ul> <ul style="list-style-type: none"> <li>• Member of the Federation of Accounting Professions under the Royal Patronage of His Majesty the King</li> <li>• Subsidiary committee for studying the adoption of Thai Financial Reporting Standard for Non-Publicly Accountable Entities, TFAC</li> </ul>

## 4. Mr. Wee Sujarit\*

Age	46 Years
Education	<ul style="list-style-type: none"> <li>• Master of Business Administration, Hult International Business School, USA</li> <li>• Bachelor Degree in Accounting, Thammasat University</li> </ul>
Certified Public Accountant (Thailand) Registration Number	7103
Part of work experiences	<ul style="list-style-type: none"> <li>• 2017 – Present</li> </ul> <ul style="list-style-type: none"> <li>• Audit Partner Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.</li> </ul>
Professional experiences	<ul style="list-style-type: none"> <li>• 2009 – Present</li> </ul> <ul style="list-style-type: none"> <li>• Member of the Federation of Accounting Professions under the Royal Patronage of His Majesty the King</li> </ul>

Remarks: \* Appointed as the auditor together with other auditors from the same audit company but has never acted as the auditor or signed the audit report of the Bank.

**Information on Independent Directors for Shareholders Who Wish to Appoint  
an Independent Director as Their Proxy**

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The Company offers shareholders the option to appoint an independent director of the Company, who has no relationship and/or conflict of interest in the proposed agenda items of the 2026 Annual General Meeting except *Agenda 5 To consider and approve the determination of directors' remuneration*, as their proxy to attend the meeting and vote on their behalf.

**Mrs. Kesara Manchusree**

Position	Independent Director / Chairman of Audit Committee / Chairman of Nomination and Remuneration Committee
Age	65 years
Nationality	Thai
Education	<ul style="list-style-type: none"> <li>• Master of Science in Finance, Golden Gate University, San Francisco, USA</li> <li>• Bachelor of Art in Economics, Thammasat University</li> </ul>
Training	<ul style="list-style-type: none"> <li>• ASEP “Advanced Senior Executive Program” Evanston, Illinois, USA</li> <li>• Sasin and Kellogg School of Management, Senior Executive Program</li> <li>• Certificate, Capital Market Academy Leadership Program, The Stock Exchange of Thailand (SET), Class 4</li> </ul> <p><u>Certificate from Thai Institute of Directors (IOD)</u></p> <ul style="list-style-type: none"> <li>• Advanced Audit Committee Program (AACP) Class No. 45/2022</li> <li>• The Role of Chairman Program (RCP) Class No. 46/2020</li> <li>• Director Certification Program (DCP) Class No. 82/2006</li> </ul>
Other Position in Listed Company	<ul style="list-style-type: none"> <li>• 2018 - Present Independent Director and Chairman of Audit Committee, Interlink Telecom PLC.</li> </ul>
Other Position	<ul style="list-style-type: none"> <li>• 2025 - Present Chairman of Nomination and Remuneration Committee, Ngern Tid Lor PLC.</li> <li>• 2020 - Present Independent Director, Chairman of Audit Committee, and Member of Nomination and Remuneration Committee, Ngern Tid Lor PLC.</li> <li>• 2024 – Present Independent Director, Chairman of Audit Committee, and Member of Nomination Committee, Nice Group Holding Corp Co., Ltd.</li> <li>• 2024 - Present Director, Nutra Regenerative Protein Co., Ltd.</li> <li>• 2021 - Present Director, Private Sector Collective Action Against Corruption (CAC), Thai Institute of Directors (IOD)</li> <li>• 2021 - Present Member of the Faculty of Economics, Thammasat University</li> </ul>

	<ul style="list-style-type: none"> <li>• 2021 - Present President of Thammasat Economics Association</li> <li>• 2021 - Present Honorary Member, Khon Kaen University Council Committee</li> <li>• 2021 - Present Independent Director and Chairman of Audit Committee, aCommerce Group PLC.</li> <li>• 2019 – Present Director and Chairman of the Audit Subcommittee, DAOL (Thailand) PLC.</li> <li>• 2019 - Present Director and Chairman of the Audit Subcommittee, DAOL Securities (Thailand) PLC.</li> <li>• 2018 - Present Chairman and Chairman of the Good Corporate Governance Committee, TSFC Securities PLC.</li> <li>• 2018 - Present Director, Social Enterprise Thailand Association</li> <li>• 2018 - Present Chairman and Member of Audit Committee, DAOL Asset Management Co., Ltd.</li> <li>• 2016 - Present Qualified Director, Thammasat University Council</li> </ul>
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Miss Manida Zimmerman

Position	Independent Director / Member of Nomination and Remuneration Committee
Age	59 years
Nationality	Thai
Education	<ul style="list-style-type: none"> <li>• MBA, Assumption University</li> <li>• LL.M., Columbia University</li> <li>• LL.B., Thammasat University</li> <li>• Graduate Diploma Business Law, Thammasat University</li> </ul>
Training	<u>Certificate from Thai Institute of Directors (IOD)</u> <ul style="list-style-type: none"> <li>• Role of the Nomination and Governance Committee (RNG) Class No. 2/2012</li> <li>• Director Certification Program (DCP) Class No. 8/2001</li> </ul>
Other Position in Listed Company	<u>Business Online PLC.</u> <ul style="list-style-type: none"> <li>• 2014 - Present Member of Nomination and Remuneration Committee</li> <li>• 2003 - Present Independent Director and Member of Audit Committee</li> </ul>
Other Position	<ul style="list-style-type: none"> <li>• 2025 - Present Member of Nomination and Remuneration Committee, Ngern Tid Lor PLC.</li> <li>• 2023 - Present Independent Director, Ngern Tid Lor PLC.</li> <li>• 2024 - Present Director, Thanakorn Vegetable Oil Products Co., Ltd.</li> <li>• 2024 - Present Director and Authorized Director, Solution Specialist Co.,Ltd.</li> </ul>

-Translation-

Company's Articles of Association relating to the General Meeting of Shareholders

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**Chapter 5**

**Board of Directors**

Article 18 The board of directors of the Company shall comprise not less than five (5) directors, and not less than half (1/2) of whom shall reside in Thailand. Directors shall have the qualifications and not possess the characteristics prohibited as prescribed by law. Directors of the Company may or may not be the shareholder of the Company.

In overseeing the business operations of the Company, the board of directors shall perform the duties in accordance with the laws, the objectives, the Articles of Association as well as the resolutions of the meeting of shareholders.

Article 19 Directors shall be elected at the meeting of shareholders by a majority vote in accordance with the following rules and procedures:

(1) Each shareholder shall have one (1) vote per one (1) share held.

(2) The shareholder shall elect director individually.

(3) Each shareholder may exercise all of his/her votes under (1) to elect one or several persons as director or directors but the shareholder shall not allot his/ her votes to any person in any number.

(4) The candidates shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as directors in that order, until all of the director positions are filled. Where there is an equality of votes cast for candidates in descending order causing the number of directors to be exceeded, the chairman of the meeting shall have a casting vote in that order.

Article 20 At every annual general meeting, one-third (1/3) of the directors shall retire. If the number of directors is not a multiple of three, then the number nearest to one-third shall retire.

The directors vacating from office in the first and second years after the registration of the Company shall be selected by drawing lots. In subsequent years, the director who then has held office the longest shall vacate.

A director who retires may be re-elected by the meeting of shareholders

**Chapter 6**

**Meeting of Shareholders**

Article 31 The board of directors shall call for a meeting of shareholders which is an annual general meeting of shareholders within four (4) months from the end of the Company's fiscal year.

Any meeting of shareholders other than the one referred above shall be called an extraordinary meeting of shareholders which may be called by the board of directors at any time as deemed appropriate. One or several shareholders holding shares amounting to not less than ten (10) per cent of total number of issued shares of the Company may, by subscribing their names, make a written request to the board of directors to call an extraordinary meeting at any time, by clearly stating the reasons for calling such meeting in such request. In this regard, the board of directors shall arrange to convene a meeting of shareholders within forty-five (45) days from the date of receipt of the request of the shareholders.

In the case where the board of directors fails to convene the meeting within the aforesaid period, the shareholders subscribing their names in the request or other shareholders holding shares not less than the required amount may call the meeting by themselves within forty-five (45) days from the expiration of the aforesaid period. Such meeting shall be deemed as called by the directors and the Company shall be responsible for the necessary expenses incurred by such meeting and provide any arrangement to facilitate such meeting as appropriate.

In the case where any meeting of shareholders called by the shareholders fails to form a quorum as prescribed by Article 34, the shareholders under the third paragraph shall be jointly responsible for any and all expenses incurred to the Company from convening such meeting.

A meeting of shareholders may be electronically conducted in accordance with the provisions of the law governing e-meetings and, in which case, the head office of the Company is considered the venue for the meeting.

Article 32 In calling a meeting of shareholders, the board of directors shall prepare a written notice specifying the place, date, time, agenda of the meeting and the matters to be proposed to the meeting in appropriate detail by indicating whether it is a matter proposed for acknowledgement, approval, or consideration, as the case may be, including the opinion of the board of directors on the said matters. The said notice shall be distributed to the shareholders and the registrar not less than seven (7) days prior to the date of the meeting. In addition, the notice shall be published in a newspaper for three (3) consecutive days and not less than three (3) days prior to the date of the meeting.

The venue of the meeting may be at the head office of the Company, or other place in the locality in which the head office of the Company is situated or in a neighbouring province.

Article 33 Shareholders may authorise proxies to attend the meeting and vote on their behalf. The instrument appointing a proxy shall be dated and signed by the shareholder and shall be made in the form determined by the registrar.

The instrument appointing a proxy has to be submitted to the chairman of the board or the person designated by the chairman of the board at the place of the meeting before the proxy attends the meeting. Proxy may be granted by electronic means in a safe and trustworthy manner which demonstrates that the shareholder has authentically granted such authorisation, subject to rules imposed by the registrar.

Article 34 A quorum of a meeting of shareholders shall comprise not less than twenty-five (25) shareholders present in person or by proxy (if any), or not less than one-half (1/2) of the total number of shareholders, provided that, in either case, the shares held by such shareholders shall not be less than one-third (1/3) of the total issued shares of the Company.

In the event that a quorum of any meeting of shareholders is not formed as required after one (1) hour has passed from the time fixed for the meeting, such meeting shall be cancelled if the meeting is called by a request of shareholders; however, if the meeting is not called by a request of shareholders, a subsequent meeting shall be convened and a notice of the subsequent meeting shall be sent to the shareholders not less than seven (7) days prior to the date of the meeting. At the subsequent meeting, no quorum shall be required.

Article 35 The chairman of the board shall be the chairman of the meeting of shareholders. In the case where the chairman of the board is not present at a meeting or cannot perform duties, if there is a vice-chairman, the vice-chairman shall be the chairman of the meeting. If there is no such vice-

chairman or such vice-chairman cannot perform duties, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

Article 36 Each shareholder shall have one (1) vote for one (1) share held by him. The vote shall be done publicly, unless a poll is demanded by at least five shareholders and the meeting resolves to pass the resolution in a poll. The method of the poll will be specified by the chairman of the meeting of the shareholders.

Any shareholder having special interest in any matter shall have no right to vote in such matter, except for a matter of an election of directors.

Article 37 A resolution of the meeting of shareholders shall be made by the following votes:

(1) In an ordinary event, the majority votes of the shareholders who attend the meeting and cast their votes are required. In case of a tie vote, the chairman of the meeting shall have a casting vote.

(2) In the payment of remuneration to director, votes of not less than two-thirds (2/3) of the total number of votes of shareholders who attend the meeting are required.

(3) In the following matters, votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and have the right to vote shall be required:

(a) the sale or transfer of the whole or substantial part of the Company's business to other person(s);

(b) the purchase or acceptance of business transfer of other companies or the private companies to be a part of the Company's business;

(c) the execution, amendment or termination of any agreement with respect to leasing out of the whole or substantial parts of the Company's business, the assignment to other person(s) to manage the business of the Company, or the amalgamation of the business with other person(s) for the purpose of profit and loss sharing;

(d) the amendment to the Memorandum of Association or the Articles of Association of the Company;

(e) the increase or reduction of the registered capital of the Company;

(f) the issuance of debentures of the Company;

(g) the amalgamation with another company;

(h) the dissolution of the Company.

Article 38 Businesses to be transacted at an annual general meeting of shareholders shall be as follows:

(1) Acknowledgement of the board of director's report in relation to works undertaken during the past period of time;

(2) Consideration and approval of the balance sheet and the profit and loss statement of the past fiscal year;

(3) Consideration of appropriation of profits and/or reserve fund;

(4) Election of new directors to replace directors who retire by rotation;

(5) Fixing of the remuneration of directors;

(6) Appointment of the auditor and fixing of the auditing fee;

(7) Other matters.

**Documents Required to Attend the e-AGM, Appointment of Proxy,  
Submission of Meeting Attendance Request Form (E-Request)**

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Shareholders or proxies wishing to attend the meeting (e-AGM) must submit the meeting attendance request form (E-Request) by following all the procedures specified in Attachment No. 6 and No. 7. In case the submitted documents are incomplete, incorrect or in compliance with the requirements stated herein, the Company reserves the right to reject the registration. Shareholders or proxies must prepare and submit all the required documents together with the Meeting Attendance Request Form (E-Request) as specified in this Attachment No. 6.

In addition, to facilitate shareholders who are unable to attend the meeting in person, the Company has arranged for proxy appointment and advance voting through the **e-Proxy Voting** system provided by Thailand Securities Depository Co., Ltd. (TSD).

<b>1. Documents required to attend the Meeting via Electronic Media (e-AGM)</b>
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**Natural Person**

**1. Self-attending via electronic media (e-AGM)**

Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders). In case of a change of name, supporting documents are required.

**2. Proxy**

**2.1 Through e-Request System of Inventech**

- Completed Proxy Form (select either the Proxy Form B), signed by the shareholder and the proxy.
- Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders) of the shareholder. In case of a change of name, supporting documents are required.
- Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders) of the proxy. In case of a change of name, supporting documents are required.

**2.2 Through the e-Proxy Voting System of Thailand Securities Depository Co., Ltd. (TSD)**

For shareholders who are unable to attend the shareholders' meeting and vote in person, the Company has adopted the e-Proxy Voting system provided by TSD. This system enables shareholders to authorize a proxy and cast their votes electronically, without the need to submit physical proxy forms and identification documents to the Company. Not only to reducing paper usage, but also contributes to lowering greenhouse gas emissions.

Shareholders may access TSD's system according to shareholders' type as follows:

1. Domestic individual shareholders who are members of the Investor Portal can access the system via: <https://ivp.tsd.co.th>
2. Foreign juristic persons with custodians, domestic juristic persons such as mutual funds or private funds managed by asset management companies, or companies licensed to manage funds (that have registered for the e-Proxy Voting service with TSD) can access the system through: ***e-Proxy Voting for Intermediaries***

*The e-Proxy Voting service by TSD will be available from 30 March 2026 at 09:00 hrs. to 16 April 2026 at 17:00 hrs.*

#### **Juristic Person**

##### **1. Attendance by authorized person of a juristic person shareholder via electronic media (e-AGM)**

- 1.1 Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders). In case of a change of name, supporting documents are required.
- 1.2 Certified true copy of the shareholder's affidavit (not older than one year) by the shareholder representative (authorized director) who attends the e-EGM with a statement affirming the authority to act on behalf of the juristic person shareholder.

##### **2. Proxy**

- 2.1 Completed Proxy Form (select either the Proxy Form B), signed by the authorized person of the juristic person shareholder and the proxy.
- 2.2 Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders) of the authorized person of the juristic person shareholder. In case of a change of name, supporting documents are required.
- 2.3 Certified true copy of the shareholder's affidavit (not older than one year) by an authorized person with a power of attorney (if any). The documents required must show a statement affirming that the person signing the Proxy Form has the authority to act on behalf of the juristic person shareholder.
- 2.4 Certified true copy of identification card or governmental identification card or driving license or passport (for foreign shareholders) of the proxy. In case of a change of name, supporting documents are required.

##### **3. Custodian in Thailand authorized to act on behalf of foreign investors as a depositary and administrator of shares**

- 3.1 Required documents are the same as specified for a juristic person under 1 or 2.
- 3.2 In case foreign investors authorize the Custodian to sign the Proxy Form on their behalf, additional documents are required as follows:
  - (1) Power of Attorney from foreign investors granting the Custodian authority to sign the Proxy Form on their behalf.

- (2) Custodian Letter certifying that the person signing the Proxy Form on behalf of foreign investors is licensed to operate Custodian business. In case the original documents are not in English, the English translation shall be prepared and certified true and correct by the shareholder or authorized person of such juristic person shareholder. The shareholders may download them from <https://www.tidlorinvestor.com/en/downloads/shareholders-meeting>

## 2. Authorization of Proxy

A shareholder who could not attend the e-AGM by himself/herself may appoint a proxy according to the following procedures:

1. Complete **only one** of the Proxy Forms attached herewith. A shareholder who does not appoint the Custodian shall use either Proxy Form B.

2. Appoint a person or an independent director of the Company as a proxy by filling in the name and information required or marking the box in front of the name of an independent director as specified by the Company on the Proxy Form for only one person to act as a proxy to attend the meeting.

3. Allocation of shares to several proxies to vote in the *meeting is not allowed*. A shareholder shall authorize the proxy to cast the votes equal to the total number of shares held by the shareholder. Authorizing less than the total number of shares is not allowed except for the Custodian appointed by foreign investors in accordance with Proxy Form C.

4. Please affix Baht 20 stamp duty and specify the date of Proxy Form across such stamp duty. For the convenience of shareholders, the Company has prepared the stamp duty for the proxy.

5. Appointment of a proxy to attend the meeting

5.1 Appointment of a proxy to attend the e-AGM on behalf of the shareholder The shareholder or proxy shall proceed with item 1-2 and submit the Meeting Attendance Request Form (e-Request) in advance to receive the username and password for the meeting registration according to the Procedures for Submitting Meeting Attendance Request Form (E-Request) and Using Electronic Meeting Systems (e-AGM) shown in Attachment No. 7 and **send the original proxy form and supporting documents to the Company.**

5.2 Appointment of an independent director as a proxy to attend the e-AGM on behalf of the shareholder. The shareholder shall proceed with item 1 - 2 and **submit the original proxy form and supporting documents to the Company. No additional submission of the meeting attendance request form (e-Request) is required.**

6. Return the original completed Proxy Form and certified true copies of supporting documents to reach the Company Secretary, Tidor Holdings PLC., 15th Floor, Ari Hill Building, Phahonyothin Road, Samsen Nai Subdistrict, Phaya Thai District, Bangkok 10400, by **16 April 2026**, so that the Company can review the documents prior to the meeting.

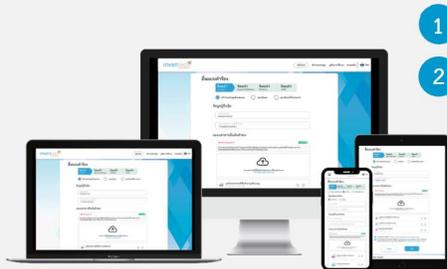
7. In case a shareholder desires to revoke the proxy, the shareholder must notify the Company of the revocation in a written form prior to commencement of the meeting.

## Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows :

### Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://con.inventech.co.th/TIDLOR937909R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 step
  - Step 1 Fill in the information shown on the registration
  - Step 2 Fill in the information for verify
  - Step 3 Verify via OTP
  - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

**\*\* Merge user accounts, please using the same email and phone number \*\***

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **April 2, 2026 at 8:30 a.m. and shall be closed on April 17, 2026 Until the end of the meeting.**
3. The electronic conference system will be available on **April 17, 2026 at 12:30 p.m. (2 hours before the opening of the meeting)**. Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

### Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by April 16, 2026 at 5.00 p.m.

Company Secretary Office, Tidlor Holdings Public Company Limited  
428 Ari Hills Building, 15th floor, Phahonyothin Road, Samsen Nai,  
Phaya Thai, Bangkok 10400

### If you have any problems with the software, please contact Inventech Call Center

 02-460-9221

 @inventechconnect

 The system available during April 2 - 17, 2026 at 08.30 a.m. – 05.30 p.m.  
**(Specifically excludes holidays and public holidays)**



Report a problem  
@inventechconnect

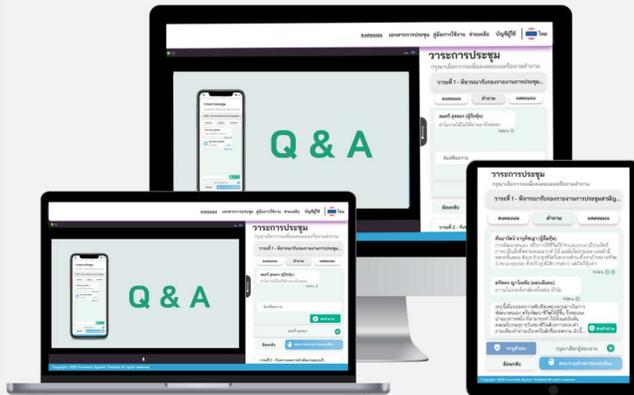
## Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

## Step to ask questions via Inventech Connect



- Select which agenda
  - Click on “Question” button
- 1 Ask a question
    - Type the question then click “Send”
  - 2 Ask the question via video
    - Click on “Conference”
    - Click on “OK” for confirm your queue
    - Please wait for the queue for you then your can open the microphone and camera

## How to use Inventech Connect

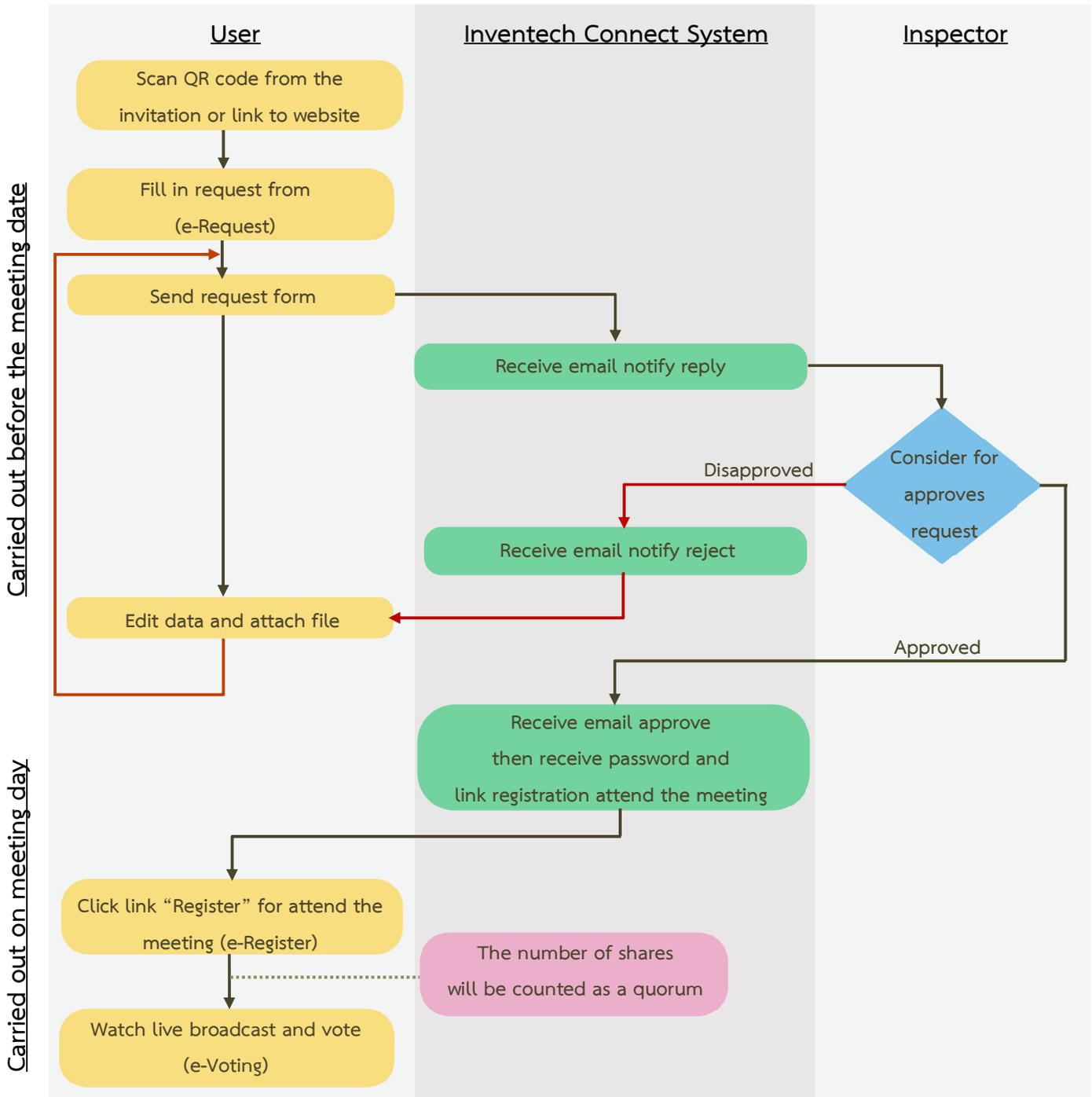


User Manual and Video of using Inventech Connect

\* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
  - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
  - High Quality Video: Must be have internet speed at 1.0 Mbps.
  - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
  - Smartphone/Tablet that use IOS or android OS.
  - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **\*\* The system does not supported internet explorer.**

Guidelines for attending of Electronic Meeting



**Condition of use**

**In case Merge account/change account**

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

**In case Exit the meeting**

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

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Requisition Form for supporting documents and Question Form for 2026 e-AGM

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Shareholder(s) may request the supporting documents or submit a question (s) relating to the agenda item(s) for the 2026 e-AGM by Email to [InvestorRelations@tidlor.com](mailto:InvestorRelations@tidlor.com) or fill out the following details and return this form to TIDLOR via mail attention to Company Secretary, 15<sup>th</sup> Floor, Ari Hilsl Building, Phahonyothin Road, Samsen Nai Subdistrict, Phaya Thai District, Bangkok 10400.

- 2026 Notice of the Annual General Meeting of Shareholders
- Proxy Form B.
- Annual Report for the year 2025 (56-1 One Report)

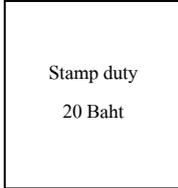
Place of receiving of the printed documents:

Name- Surname.....  
Address No..... Village No ..... Alley ..... Village Name.....  
Road ..... Sub-District ..... District .....  
Province ..... Postal Code ..... Tel. ....

**Remark :** For question (s) relating to the agenda item(s) for the 2025 e-AGM please submit the question to the Company by April 16, 2026, at 17.00 hours

PROXY FORM B  
(SPECIFIC DETAILS FORM)

According to Regulation of Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550



Made at \_\_\_\_\_

Date \_\_\_\_\_ Month \_\_\_\_\_ Year \_\_\_\_\_

(1) I/We, \_\_\_\_\_ nationality: \_\_\_\_\_, residing at No. \_\_\_\_\_,  
Road \_\_\_\_\_, Sub-district \_\_\_\_\_, District \_\_\_\_\_,  
Province \_\_\_\_\_, Postal code \_\_\_\_\_

(2) Being a shareholder of Tidlor Holdings Public Company Limited holding \_\_\_\_\_ shares in total  
which are entitled to cast \_\_\_\_\_ votes as follows:

Ordinary shares: \_\_\_\_\_ shares in total which are entitled to cast \_\_\_\_\_ votes; and

Preferred shares: \_\_\_\_\_ - \_\_\_\_\_ shares in total which are entitled to cast \_\_\_\_\_ - \_\_\_\_\_ votes,

(3) I/we wish to appoint

1. \_\_\_\_\_ age \_\_\_\_\_ years

Residing at no. \_\_\_\_\_, Soi \_\_\_\_\_, Road \_\_\_\_\_, Sub-district \_\_\_\_\_,  
District \_\_\_\_\_, Province \_\_\_\_\_, Postal Code \_\_\_\_\_.

2. Ms. Kesara Manchusree, age 63 years, Position Independent Director/ Chairperson of Audit Committee

Residing at no. 622/159, Rama 2 Road, Samae Dam Sub-district, Bang Khun Thian District, Bangkok 10150.

3. Miss Manida Zimmerman, age 59 years, Position Independent Director/ Member of Audit Committee

Residing at no. 27/111 South Sathorn Road, Thung Maha Mek Subdistrict, Sathon District, Bangkok 10120, Thailand.

As my/our proxy to attend and vote for me/us at the 2026 Annual General Meeting of Shareholders as an e-meeting (e-AGM) to be held on April 17, 2026 at 14.30 hours. In accordance with the laws and regulations relating to electronic meetings where the meeting shall be broadcast from 12A Floor, Ari Hills, or such other date, time and place as may be adjourned.

- (4) I/We authorize my/our proxy to cast the votes on my/our behalf at the above meeting in the following manners:

Agenda no. 1 To consider and acknowledge the Board of Directors' report on the Company's operations for the year 2025

Agenda no. 2 To consider and approve the Statements of Financial Position (Balance Sheets) and the Statements of Comprehensive Income for the year ended December 31, 2025

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve                       Disapprove                       Abstain

Agenda no. 3 To consider and approve the allocation of profit from operating results for the year ended 31 December 2025, and to approve the omission of dividend payment for the three-month period from October 1 to December 31, 2025

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve                       Disapprove                       Abstain

Agenda no. 4 To consider and approve the election of directors to replace those retiring by rotation

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

To elect directors as a whole.

Approve                       Disapprove                       Abstain

To elect each director individually:

4.1 Mr. Vasin Udomratchatavanich                      Director

Approve                       Disapprove                       Abstain

4.2 Mr. Patra Yongvanich                      Independent Director

Approve                       Disapprove                       Abstain

4.3 Mr. Supawat Likitthanawong                      Independent Director

Approve                       Disapprove                       Abstain

Agenda no. 5 To consider and approve the determination of directors' remuneration

(a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The proxy must cast the votes in accordance with the following instructions:

Approve                       Disapprove                       Abstain

**Agenda no. 6 To consider and approve the appointment of auditors and the determination of audit fee**

- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
- Approve                       Disapprove                       Abstain

**Agenda no. 7 To consider other business (if any)**

- (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions:
- Approve                       Disapprove                       Abstain

(5) If the votes which the proxy casts on any agenda conflict with my/our specified instruction in this proxy form, those votes are invalid and will be regarded as having not been cast by me/us in my/our capacity as the shareholder.

(6) If my/our instruction on voting is not expressly or clearly indicated on any agenda, the meeting considers or resolves on any matter other than those stated above, or there is any change or addition to the relevant facts, then the proxy will be entitled to cast the votes on my/our behalf at his/her own discretion.

Any acts or performance caused by the Proxy at the above meeting, except voting in contravention of my/our instruction, shall be deemed as my/our acts and performance in all respects.

Signed \_\_\_\_\_ Grantor  
( )

Signed \_\_\_\_\_ Proxy  
( )

**Remarks**

1. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
2. As regards the agenda to appoint directors, the meeting may consider appointing the entire board or any director(s).
3. In case there are more agendas to be discussed than those specified above, the grantor may make additional authorisation in the Attachment to Proxy Form B.

**Attachment to Proxy Form**

A proxy is granted by a shareholder of Tidlor Holdings Public Company Limited. The 2026 Annual General Meeting of Shareholders **as an e-meeting (e-AGM)** to be held on April 17, 2026 at 14.30 hours. In accordance with the laws and regulations relating to electronic meeting where the meeting shall be broadcast from 12A Floor, Ari Hills, or such other date, time and place as may be adjourned.

Agenda no. \_\_\_\_\_ re: \_\_\_\_\_

 (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion. (b) The proxy must cast the votes in accordance with the following instructions: Approve    Disapprove    Abstain

Agenda no. \_\_\_\_\_ re: \_\_\_\_\_

 (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion. (b) The proxy must cast the votes in accordance with the following instructions: Approve    Disapprove    Abstain

Agenda no. \_\_\_\_\_ re: \_\_\_\_\_

 (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion. (b) The proxy must cast the votes in accordance with the following instructions: Approve    Disapprove    Abstain

Agenda no. \_\_\_\_\_ re: \_\_\_\_\_

 (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion. (b) The proxy must cast the votes in accordance with the following instructions: Approve    Disapprove    Abstain

I/We certify that the information contained in this Attachment to Proxy Form is complete and true.

Signed \_\_\_\_\_ Grantor

( )

Date: \_\_\_\_\_

Signed \_\_\_\_\_ Proxy

( )

Date: \_\_\_\_\_